



# Requesting a Faculty Position

Preparing and submitting requests  
in Program Review

# Agenda

- Purpose of Committee
- Membership
- Process Overview
- Points to Consider
- Completing the Request/Samples
- Q & A



# Purpose of Committee

## □ Purpose

The purpose of the Mesa College Faculty Hiring Priority Committee is to review and develop hiring priority recommendations for faculty positions that are submitted through the college-wide Program Review process.

## □ Charge

- To develop an annual list of faculty hiring priority recommendations
- To review and update, as necessary, the faculty hiring priority criteria and evaluation rubric.

# Membership of Committee

## □ Faculty Representatives

- Academic Senate President – Co-chair
- 5 faculty from Schools/Student Service Areas

## □ Administrative Representatives

- Vice President of Instruction – Co-chair/Vice President of Student Services
- 5 Deans from Schools/Student Service Areas



# Process Overview

- Program/service area **identifies need** for tenure -track faculty
- Faculty **position request form is completed**
- Requests **reviewed and scored** based on the established scoring rubric.
- **Prioritized list** of faculty requests is **developed**
- **Prioritized list** is **sent forward** to the PIE Committee for review
- PIE **approves and forwards** the prioritized list to President's Cabinet
- The President's Cabinet **reviews and approves** and sends recommendation to President
- The President **assesses needs** and **approves list with or without adjustment**

# Points to Consider

- ❑ Separate position request for each position requested
- ❑ Clearly detail differences and priority of each position
- ❑ Need for new faculty positions must be identified and justified within Program Review.
- ❑ Final decision rests with President
- ❑ Effective requests require the use of qualitative and quantitative data.
- ❑ Outcomes assessment data should be considered when drafting request

# Request Form - Overview

- Position Information
  - Faculty Position Title
  - Division
  - Program/Service Area
  - History of Faculty Hiring
- Criteria to Address
  - Four Items
    - Tenured/Tenure Track vs. Part-time Ration/Total FTEF
    - Description of and Rationale for Position/Assignment
    - Enhancement of Program/Service Area
    - Other considerations

# Request Form – Criteria to Address

- Writers should extract general information from Program Review that substantiates request then provide details in response to criteria
- Give full responses to address requested information
- Review Criteria and Scoring Rubric for guidance on levels of response

Response Level	Example
Highest Level	Specific rationale are articulated and clearly linked details are supported by data
Mid Level	Does not provide clear link to rationale or data
Minimum Level	Data and/or rational present but not clearly analyzed
Nil	No response or only directs to “see program review”



# Rubric

## San Diego Mesa College Faculty Hiring Prioritization Scoring Rubric

Criteria	Scoring Rubric			
	Highest Level – 8 to 10 points	Mid-Level – 4 to 7 points	Minimum Level – 1 to 3 points	Nil
1. Total FTEF and Percentage of FTEF taught by Tenure and Tenure-Track vs. Part-Time Faculty, <b>or</b> Counselor/ Student Ratio, <b>or</b> Librarian/ Student Ratio	Need is strongly substantiated by relevant data	Need is substantiated by relevant data	Need is minimally substantiated by relevant data	Not addressed
2. Description of and Rationale for Position/Assignment	Rationale for position strongly articulated and justification is substantiated using data sets provided by the Office of Institutional Effectiveness	Rationale for position articulated and justification is substantiated using data sets provided by the OIE	Rationale for position indicated, but not justified using data sets provided by the OIE	Not addressed
3/4. Program/Service Area Enhancement	Program/Service Area is significantly impacted	Program/Service Area is impacted	Program/Service Area is minimally impacted	No impact/not addressed

# Data -

## 1. Tenured/Tenure Track vs. Part-time Ratio/Total FTEF from previous academic year.

Data for 2015-2016 Faculty Hiring Request Form: Instructional Faculty Request  
Use this data for Question 1 & 2 of the Faculty Request Form -- for Instruction (and Counseling/  
DSPS)

### TDLW

	FTEF	FTES	WSCH	Load	Fill Rate %	Sections	Program Tenure FTEF Ratio	College-wide Tenure FTEF Ratio
Fall 11	6.15	133.31	4,241.80	690	102%	40	4%	41%
Spring 12	6.38	139.83	4,449.28	697	101%	40	6%	37%
Fall 12	5.75	134.40	4,276.32	744	106%	38	4%	38%
Spring 13	6.58	139.54	4,440.00	674	97%	41	6%	36%
Fall 13	5.75	123.79	3,938.68	685	96%	44	10%	37%
Spring 14	6.98	137.62	4,378.90	627	91%	45	23%	31%
Fall 14	5.83	113.15	3,603.50	618	88%	44	34%	39%
Spring 15	6.98	126.28	4,021.50	576	84%	46	28%	37%

## **2. Description of and Rationale for Position/Assignment: Describe all aspects of the position, including non-teaching assignments. (750 word limit)**

As referenced in the "Program Changes," "Success and Retention," and "Productivity" areas of the Tiddlywinks Program Review, there is a critical need for new tenure-track (TT) faculty for the Tiddlywinks discipline.

A new TT faculty member is needed to meet the demand of the increased number of class sections. This position will also serve as the Director of the program, which will meet the requirements of establishing an apprenticeship program in partnership with the Tiddlywinks Trade Union Local 3325 (TTU) (Program Goal #1). The TT faculty member will work with the TTU and employers in the community to expand the program allowing Mesa to meet the needs of the Business Community in this area.

The new faculty member will teach classes, review and revise curriculum, prepare the program review, and serve as the chair of the Tiddlywinks Advisory Committee in addition to other departmental and college duties.

In Addition, the most recent outcomes assessment it was determined that students were not handling yellow tiddlywinks at the desired level. As our current faculty are at workload capacity, a new faculty position would allow the department to adjust the curriculum to address the yellow tiddlywink deficiency.

The addition of this new TT faculty will allow the Tiddlywinks Program to meet the needs of students and the community through establishing a new apprenticeship program that will provide students with employment or preparation for further education in the field upon graduation.

## **2. Description of and Rationale for Position/Assignment: Describe all aspects of the position, including non-teaching assignments. (750 word limit)**

The Tiddlywinks program currently offers 82 class sections, with adjunct faculty teaching 75% of these sections. As seen in the data provided, the trend towards an increasing number of students enrolling in Tiddlywinks classes is apparent. It has increased from 77% efficiency in spring 2007, to 93% in spring 2013. This is likely due to the demand in the industry as indicated in the college's recent environmental scan.

As indicated, there is ratio of about 78% adjunct to 22% full-time faculty for spring 2013. Previous years reflect similar ratios, with the full-time faculty percentage never exceeding 30%. A new faculty position will reduce this excessive reliance on adjuncts. The program values its highly qualified adjunct, but requires full-time faculty to meet with and mentor students, to perform duties within the disciplines and to perform duties within the campus community, such as those mentioned in the previous section of this request.

The majority of Tiddlywinks class sections are taught by adjuncts, many of whom cannot spend time on campus to helping students. It is crucial to have tenure-track faculty present to ensure quality education as well as heighten the sense that this is a community within which instructors work and learn. Many adjuncts, because of limited opportunities at Mesa, have sought full-time positions at other colleges and have been hired or have found jobs within the industry. Thus, the department is constantly in a position of having to find, hire, and evaluate new adjunct faculty, which is a time consuming task for the few tenured faculty in the program.

## 2. Description of and Rationale for Position/Assignment: Describe all aspects of the position, including non-teaching assignments. (750 word limit) (Counseling)

There continues to be a lack of sufficient counseling faculty to assist with the continued demands of the SSSP Plan. This is apparent through the average drop-in sign-in displaying 112 students during peak registration times, and the data for counseling student head count. Comparison of 2013-2014 to 2014-2015 show an increase across the board in the demand for counseling appointments (up by 2,083), drop-ins (up by 6,580), workshops (up by 317). Total number of students served by the counseling office increased by 8,980 in 2014-2015.

The mission of SSSP is "To increase community college student access and success by providing effective core services, including orientation, assessment and placement, counseling, academic advising, and early intervention. SSSP ensures student equity in assessment, student services, and access to college resources and provides a foundation for students to achieve their educational goals.

SSSP includes increasing the number of matriculated students (those who completed the three core services of assessment, orientation, and education planning). It is crucial that these core services are provided to students upon entry, and ensuring that they receive services along the pathway to completion. One way to promote this is through the scaling up of the First Year Experience Program, and developing a Second Year Experience Program aimed at increasing persistence rates. In order to do this, faculty are needed to help teach Personal Growth, coordinate the SYE Program, and work with students in the program. This responsibility cannot be handled by one person alone. In addition to a dedicated FYE coordinator, faculty are needed to work with students to help track their progress, provide the necessary resources to promote success. Additional counseling faculty positions are needed to help ensure that students receive the assistance needed in order to identify a course of study and develop a student education plan reflective of their desired goals. Inside Higher Education refers to the second year as "The Lost Year". Higher education tends to place a lot of emphasis on first year programs, but of crucial importance is the second year, because unfortunately, this is the time when it's easy for students to get lost. Support is provided and mandated as part of the first year experience at Mesa, but after the students' first two semesters, there isn't much tracking done.

In addition, there is a high demand for "embedded Counselors within several grants and initiatives across the campus. The Basic Skills Student Outcomes Transformation Grant calls for 3.0 FTEF for counselors to be available for students in identified basic skills courses. The present demand within the counseling center does not allow for the requested hours in the grant. Embedded counselors are also included in two other grants for which the Counseling Department is unable to meet the demand without adding more tenure-track counselors.

### 3. How will the addition of new tenure track faculty enhance your program/service area? (250 word limit)

The Tiddlywinks program has steadily improved student success, retention and overall GPA over the past five years. This holds true for student populations across gender and for all ethnicities. The retention rates for all students in the program have increased from 83% to 88% in the fall semester since 2008. Similarly, the rates have gone from 84% to 89 percent through Spring '13. Success rates have also improved from 69% in Fall 2008 to 74% in fall 2012 and from 68% to 72% during the spring semesters through 2013. GPAs of the students in the Tiddlywinks program have also improved from 2.55 in fall 2008 to 2.74 in fall 2012 and from 2.65 to 2.75 during the spring semesters through 2013. The patterns are similar in all areas for students in all ethnicities.

The increased retention and success rates and the improvement of student learning outcomes coupled with the high efficiency rates discussed in the previous question indicate growth and increased demand for the Tiddlywinks program. With the opportunity to serve even more students with a career path through the apprenticeship program, it is imperative that more full-time faculty be hired to ensure the quality of the curriculum.

An additional faculty well allow us to make adjustments to curricula to enhance student learning based on outcomes assessment.

#### **4. Other considerations/data that support your recommendation not covered in questions 1-3. (500 word limit)**

As noted in the previous item in this request, the field of Tiddlywinks is expected to grow by 60% over the next five years with much of that growth happening in our area. San Diego Mesa is the only public institution to offer a Tiddlywinks program in Southern California, making it an accessible career for all prospective students, and much of the industry is located in our community. The expansion over the next five years in the industry translates to 2500 new jobs with that number expected to continue to grow over the next two decades. Hiring at least one new TT faculty will allow San Diego Mesa College to be the major contributor to supplying highly trained professionals to meet that growth.

Tiddlywinks Industry Environmental Scan URL – [www.Tiddlywinksisgonnabebig.gov](http://www.Tiddlywinksisgonnabebig.gov)

# Thank You & Questions

- Faculty Hiring Prioritization Committee
  - Rob Fremland– Co-chair
  - Tim McGrath – Co-chair

Deans	Faculty
Tina Recalde	Jarred Collins
Andy MacNeill	John Crocitti
Leslie Shimazaki	Vacant
Susan Topham	Dawn Stoll
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